

Morgan Stanley

Strictly Private and Confidential

To: The Board of Directors
Aston Martin Lagonda Global Holdings plc
Banbury Road
Gaydon
Warwickshire
CV35 0DB

30 March 2020

Dear Sirs/Madams

Aston Martin Lagonda Global Holdings plc (the Company)

We refer to the prospectus dated 30 March 2020 (the **Second Supplementary Prospectus**) supplementing the combined circular and prospectus dated 27 February 2020 (as supplemented by the combined circular and prospectus dated 13 March 2020) (together, the **Prospectus**) to be published by the Company in connection with the proposed Placing and Rights Issue (each as defined in the Prospectus).

We hereby confirm that we have given and not withdrawn our consent to the publication of the Second Supplementary Prospectus with the inclusion of our name and references to "Morgan Stanley & Co. International plc" and "Morgan Stanley" in the form and context in which they appear therein.

Yours faithfully



For and on behalf of

Morgan Stanley