

LAZARD

Aston Martin Lagonda Global Holdings PLC

Banbury Road
Gaydon
Warwick
CV35 0DB
United Kingdom

8 August 2019

Dear Sirs,

Firm Partial Cash Offer by Strategic European Investment Group S.à.r.l. (the "Offeror") for 6,840,090 ordinary shares (the "Transaction"), representing approximately 3 per cent. of the issued ordinary share capital of Aston Martin Lagonda Global Holdings plc (the "Company").

We refer to the Offer Document to be released on or around 9 August 2019 (a near final draft of which is attached and initialled by us for identification purposes), in connection with the Transaction.

In accordance with Rule 23.2 of the City Code on Takeovers and Mergers, we hereby confirm that we have given and not withdrawn our written consent to the inclusion of references to Lazard & Co., Limited in the form and context in which they appear in the Offer Document.

Yours faithfully,



Robert Farrer-Brown
General Counsel and Managing Director
For and on behalf of
Lazard & Co., Limited